

CYNGOR SIR POWYS COUNTY COUNCIL.

**CABINET EXECUTIVE
Tuesday 16th January 2024**

REPORT AUTHOR: County Councillor Cllr David Thomas
Portfolio Holder for Cabinet Member for Finance and Corporate Transformation

REPORT TITLE: Strategic Risk Register Report Quarter 2 2023/2024

REPORT FOR: Decision

1. Purpose

- 1.1 The purpose of this report is to set out the Council's latest position on managing its key risks, contained in the Strategic Risk Register (SRR).

2. Background

- 2.1 Our Strategic Risk Register is key to safeguarding the organisation and building resilience into our services. At a time when the Council has faced and is still facing unprecedented challenges, the effective management of risk is needed more than ever. A risk-managed approach to decision making will help us to achieve the well-being objectives in Stronger, Fairer, Greener: Our Corporate plan, deliver services more efficiently and using innovative and cost-effective means.

3. Advice

- 3.1 To ensure a risk managed approach to decision making and good governance of the Council, it is proposed that Cabinet.
- Review progress to mitigate strategic risks
 - Review SRR proposals

Review of progress to mitigate Strategic Risks

- 3.2 As at the end of quarter 2 2023-2024, there are 15 risks on the strategic risk register and all strategic risk owners have provided a short summary of progress since last quarter, to give assurance that mitigating actions are being actioned and monitored.
- 3.3 Please see appendix A for full details of the 14 strategic risks including the mitigating actions identified to control them and progress reviews and appendix C in relation to ASC0066.

- 3.4 Please see appendix B to view a heat map which presents the results of the quarter 2 risk assessment process visually. It highlights (for the residual risks) the following:

Five out of the fourteen risks have a probability of 'likely' and an impact of 'major', one has a probability of 'almost certain' and an impact of 'major', and one has a probability of 'likely' and an impact of 'severe'.

- 3.5 During Qtr. 2 the following risks have changed their probability or impact:

PROC000: IF global supply chain issues arise such as Brexit, Russian invasion of Ukraine, or, other economic or environmental pressures affect the global market then this could lead to increased price variations and labour & material shortages.

Probability change: possible to unlikely

Score: moved down to 6

PCC0008: IF planned power outages (rota disconnections) occurs then it may affect our ability to deliver services.

Probability change: unlikely to rare

Score: moved down to 3

HTR0018: Impact of nature emergency on our ability to deliver services.

Impact change: minor to major

Score: gone up to 6

ASC0064: IF Welsh Community Care Information System (WCCIS) is not fit for purpose, then it will impact upon service area's ability to carry out our statutory operational duties.

Impact change: major to severe

Score: gone up to 20

De-escalation of risks to the Strategic Risk Register

- 3.5 Executive Management Team would like to de-escalate the following risk:

PCC0008: IF planned power outages (rota disconnections) occurs then it may affect our ability to deliver services. Rating score 3.

With a current risk profile of 'rare' and 'moderate', EMT feels the risk is being managed successfully, and can be deescalated from the strategic risk register to EMTs risk register. In the event of rota disconnections an internal incident management team would be established together with corresponding multi-agency structures within the Local Resilience Forum.

Service risk scored 15 or above for consideration

- 3.6 As per our Risk Management Framework any risk that is scored 15 or above must be considered for escalation by SLT.

The following table contents the risks that fall into this category and proposal whether to escalated or not.

| Risk Ref | Residual Rating | Risk Identified | Service Area | Owner | Proposal to escalate or not |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------|------------------------------------|
| CS0093 | 16 | Youth Intervention Service is depleted in Staffing and their ability to deliver their interventions to young people aged 12+ is being affected. This is having a major impact on the children and families receiving support; therefore, the children are being stepped up into the statutory service at a point of crisis instead of undergoing ongoing intervention by the YIS. | Children Services | Sharon Powell | No |
| Reas oning | Successfully being managed on service risk register with weekly oversight meetings between Education Services and Children's Services | | | | |

Closed session – monitoring of risk

3.7 Review of risk ASC0066 in a closed session due to financial monitoring of risk having a commercial sensitivity. Please see appendix C.

4. Resource Implications

4.1 There are no direct resource implications in relation to this report however all risk owners need to consider the resource implications of managing the risk and decide if the best course of action is to tolerate or treat.

4.2 The Strategic Risk Register outlines the key risks to the Council’s activities, as well as risk to delivery of objectives contained within the Corporate Improvement Plan. There are no direct financial implications from the report although these may arise as new risks are identified on an on-going basis.

The Head of Finance (Section 151 Officer) notes the comment above, financial implications are identified through the relevant service and are considered through the financial management processes in line with the authorities’ financial regulations. All services are considering the financial impact of any risks that are expected to continue into 2023/24 and beyond in their Service Integrated Business Plans.

5. Legal implications

5.1 Legal: Comment sought

5.2 The Head of Legal Services and the Monitoring Officer has commented as follows: Comment sought

6. Climate Change and Nature Implications

There is a strategic risk regarding climate and another on nature and both topics are considered by all services when assessing and managing risk.

7. Data Protection

7.1 N/A

8. Comment from local member(s)

8.1 N/A

9. Integrated Impact Assessment

9.1 N/A. The Service Risk Register is not setting out any changes or proposals to service delivery.

10. Recommendation

It is recommended that Cabinet notes the current Strategic Risk Register and is satisfied with progress against mitigating actions for quarter 2, approves the de-escalation of PCC0008 (detailed under point 3.5).

The recommendation above will ensure:

- **Appropriate understanding and management of strategic risks which could prevent us from achieving our objectives**
- **A risk managed approach to decision making and good governance of the Council**

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CABINET REPORT NEW TEMPLATE VERSION 3